

Strategic Plan for the UK LOCKSS Alliance 2010/11 January 2011

The UK LOCKSS Alliance is a co-operative membership organization whose goal is **to ensure continuing access to scholarly work** in ways that are sustainable over the long term. It represents collaborative activity of UK libraries that are interested in building national 'network-level' infrastructure and coordinating the preservation of electronic material of local and UK interest.

Deployment of the LOCKSS software allows UK Higher Education libraries to develop journal preservation infrastructure and collections, and engage with journal preservation issues at a tangible, local level. The UK LOCKSS Alliance is concerned with coordinating an effective national response to **continuing access of at-risk material**. In both decision-making and local responsibility, the UK LOCKSS Alliance considers **library involvement** a central requirement.

As a provider of support and coordination, EDINA must understand and be responsive to the needs and aspirations of the librarians and IT staff who **maintain and administer** the LOCKSS system, and to the researchers, teachers and students who are the **consumers** of the preserved content.

The UK LOCKSS Alliance exists to serve the strategic purposes of others. It is not an autonomous organisation: its activities must have strategic fit with the goals of those for whose interests it has been created.

The UK LOCKSS Alliance encourages member libraries to participate in discussion forums, to assist with title identification, and to continue to maintain their LOCKSS boxes. It recognizes that individual institutions determine local priorities. The intention is to optimize the environment by developing a shared approach that supports and enhances provision of access. Locally, this will be achieved through stewardship of digital material to ensure continuity of access under appropriate license. More broadly, the UK LOCKSS Alliance will work with other organizations at the national and international level to ensure comprehensive coverage of collections.

The **strategic goals** of the UK LOCKSS Alliance are to:

- I. Identify, negotiate and make available for preservation a collection of journal titles relevant to need;
- II. Increase usefulness and relevance of the UK LOCKSS Alliance community activity;
- III. Sustain and develop a well-founded UK national co-operative library organisation to assist with ensuring continuing access to scholarly material.

Strategic priorities for the period 2010-2013 include the:

- Continued **identification and negotiation** of at-risk and in demand scholarly titles for preservation in LOCKSS, and increasing their range and depth;
- Production of **well-defined policies and practices** for library activities involved with the UK LOCKSS Alliance, including guidance on developing models for collection development.
- Improvement of **communication** within the UK LOCKSS Alliance community, and **engagement** with the broader UK scholarly communication community;
- Building of active '**self-help**' communities to discuss and share information on approaches to journal preservation;
- Increase of our reputation **locally, nationally and internationally**, by visibly engaging in appropriate activity and collaborating with existing and new partners to ensure continuing access to journal content, leveraging the work of others where appropriate;
- **Continued development** of the LOCKSS software, regularly reviewing software deployment and adding functionality as identified by the community, and planning for major risks and business continuity;
- Assessment of the role of **Private LOCKSS Networks** for UK library collections, with implementation if the outcome and demand is favourable;
- Production of business development plans to build a solid **foundation for long-term sustainability** and ensure that effective governance and management of resources and finance underpin strategic activity.